

# Health and Adult Social Care and Communities Overview and Scrutiny Committee

## Agenda

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**Date:** Thursday, 5th March, 2020  
**Time:** 10.00 am  
**Venue:** Committee Suite 1,2 & 3, Westfields, Middlewich Road,  
Sandbach CW11 1HZ

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The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and in the report.

It should be noted that Part 1 items of Cheshire East Council decision-making meetings are audio recorded and the recordings are uploaded to the Council's website.

### **PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT**

1. **Apologies for Absence**

2. **Minutes of Previous meeting** (Pages 3 - 8)

To approve the minutes of the meeting held on 6 February 2020.

3. **Declarations of Interest**

To provide an opportunity for Members and Officers to declare any disclosable pecuniary and non-pecuniary interests in any item on the agenda.

4. **Declaration of Party Whip**

To provide an opportunity for Members to declare the existence of a party whip in relation to any item on the Agenda

5. **Public Speaking Time/Open Session**

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For requests for further information

**Contact:** Joel.Hammond-Gant

**Tel:** 01270 686468

**E-Mail:** [joel.hammond-gant@cheshireeast.gov.uk](mailto:joel.hammond-gant@cheshireeast.gov.uk) with any apologies

A total period of 15 minutes is allocated for members of the public to make a statement(s) on any matter that falls within the remit of the Committee.

Individual members of the public may speak for up to 5 minutes, but the Chairman will decide how the period of time allocated for public speaking will be apportioned, where there are a number of speakers.

Note: in order for officers to undertake and background research, it would be helpful if members of the public notified the Scrutiny Officer listed at the foot of the Agenda at least one working day before the meeting with brief details of the matter to be covered.

6. **NHS Service Fragility and Sustainability in Cheshire East**

To consider an update on the recent changes/issues associated with changes to, and fragility of, health services in Cheshire East, as well as the longer-term plans of commissioners and providers to ensure a sustainable provision of good quality services.

*Report to follow.*

7. **CCG Commissioning Intentions**

To consider a report on the future commissioning priorities of the soon-to-be single Cheshire Clinical Commissioning Group.

*Report to follow.*

8. **Recommissioned Respite Care Services** (Pages 9 - 16)

To consider an update on the recommissioned respite care services.

9. **Review of Performance of Substance Misuse Contract** (Pages 17 - 28)

To consider the performance of the council's contract for substance misuse services.

10. **Forward Plan** (Pages 29 - 40)

11. **Work Programme** (Pages 41 - 54)

To review the work programme.

**Membership:** Councillors S Brookfield, J Clowes, A Critchley, D Edwardes, S Gardiner, M Goldsmith, M Houston, A Moran (Vice-Chairman), D Murphy, J Parry, P Redstone, R Vernon, L Wardlaw (Chairman), J Weatherill and N Wylie

**CHESHIRE EAST COUNCIL**

Minutes of a meeting of the **Health and Adult Social Care and Communities Overview and Scrutiny Committee**  
held on Thursday, 6th February, 2020 at Committee Suite 1,2 & 3, Westfields,  
Middlewich Road, Sandbach CW11 1HZ

**PRESENT**

Councillor A Moran (Vice-Chair, in the Chair)

Councillors S Brookfield, L Smetham, D Edwardes, S Gardiner, M Goldsmith, M Houston, D Murphy, J Parry, P Redstone, R Vernon, K Parkinson, J Weatherill and N Wylie

**PORTFOLIO HOLDERS IN ATTENDANCE**

None

**OFFICERS IN ATTENDANCE**

Jill Broomhall, Director of Adult Social Care  
Linda Couchman, Acting Strategic Director of Adult Social Care and Health  
Nic Darwin, Senior Commissioning Manager\*\*\*\*  
Suzanne Edwards, Acting Director of Operations (Cheshire and Wirral Partnership NHS Foundation Trust)\*  
Claire Heaney, Programme Director (Cheshire East Place Partnership)\*\*  
Colin Jacklin, Head of External Funding, Complex Worklessness & Inclusion\*\*\*\*  
Guy Kilminster, Corporate Manager Health Improvement\*\*  
Jamilia Tausif, Associate Director of Commissioning\*  
Nichola Thompson, Director of Commissioning

\* Attended for Minute No. 75 only

\*\* Attended for Minute No. 76 only

\*\*\* Attended for Minute No. 77 only

\*\*\*\* Attended for Minute No. 78 only

**70 APOLOGIES FOR ABSENCE**

Apologies for absence were received from councillors J Clowes (substituted for by Councillor L Smetham), A Critchley, and L Wardlaw (substituted for by Councillor K Parkinson.)

**71 MINUTES OF PREVIOUS MEETING**

Upon consideration of the minutes of the previous meeting, the committee queried why the request made for a report from East Cheshire NHS Trust had not been included on the agenda.

**RESOLVED –**

- 1 That it be noted that the requested report from East Cheshire NHS Trust be received at the next meeting on 5 March 2020.
- 2 That the minutes of the previous meeting be approved as a correct record and signed by the chairman.

**72 DECLARATIONS OF INTEREST**

No declarations of interest were received.

**73 DECLARATION OF PARTY WHIP**

No declarations of the existence of a party whip were received.

**74 PUBLIC SPEAKING TIME/OPEN SESSION**

Councillor D Brown spoke to the committee as a member, and on behalf of, the Congleton Town Council Mental Health Support Group. He noted the positive work undertaken to reconfigure and improve mental health services in other areas of Cheshire East; was interested in the current and future plans for mental health services local to Congleton.

**RESOLVED –**

That Councillor D Brown be thanked for his statement.

**75 UPDATE ON THE RE-DESIGN OF ADULTS AND OLDER PEOPLE'S MENTAL HEALTH SERVICES IN CHESHIRE EAST**

Consideration was given to a presentation and report on the progress made to date by health partners in the redesign of adults and older people's mental health services in Cheshire East.

Members asked questions and put comments in relation to;

- whether the information history relating to a young person's accessing of mental health services was available to other organisations or local authorities if they were to move to different areas of the country;
- what contingencies had been put in place in the event that all of the beds within this new service provision were taken up;
- whether mental health professionals had been consulted on this service model, and had agreed that this was the most effective model for health partners to adopt;
- what financial savings had been made to date following the re-design, and what the long-term savings were projected to be;

- whether mental health care for people with eating disorders in Cheshire East was as robust as possible.

The committee discussed the recent decision made by Northern Planning Committee to not approve the development of a new care home in Cheshire East. Despite the decision being made based on planning-related issues, members considered whether further training for members of the planning committees on the growing demand for health and social care services, would help to ensure that similar decisions can be made with a more holistic view of the multitude of needs of residents in the Borough.

**RESOLVED –**

- 1 That the information relating to the financial savings made to date, and long-term savings projections, be gathered by health partners and circulated to the committee outside of the meeting.
- 2 That the committee's comments regarding training for planning committee members be passed on to the Executive Director Place.

**76 UPDATE ON THE CONTEXT WITHIN WHICH THE CHESHIRE EAST HEALTH AND CARE PARTNERSHIP IS OPERATING**

Consideration was given to an update on the Cheshire East Place Partnership Five Year Plan, which provided members with assurance that the work of the council and health partners was being planned and undertaken as part of this wider vision for Cheshire East, with consultation and communication being carried out between all partners.

Members asked questions and put comments in relation to;

- whether there are specific areas that NHS partners had consistently had budgetary overspend on;
- the need for the council and partners to work together effectively in order to address the health and income inequality across Cheshire East; and
- the need for the committee and others to recognise that the current financial pressures requires all involved to focus on patient outcomes and value for money, above concern about where a service is provided from.

**RESOLVED –**

That the update be noted.

**77 FALLS PREVENTION STRATEGY**

Consideration was given to the council's draft Falls Prevention Strategy. Members asked questions and put comments in relation to;

- whether there is available data on the causes of falls, and if this could be used to help to strengthen and focus the Strategy; and
- the need for the Strategy to focus on reducing inactivity in people, to in turn keep muscles stronger for longer and prevent muscle deterioration.

**RESOLVED –**

That, subject to the committee's comments being noted as part of the consultation, the Falls Prevention Strategy be endorsed.

**78 SUPPORTED EMPLOYMENT**

Consideration was given to an update on the work undertaken by the council to support residents to find, and remain in, secure employment.

Members asked questions and put comments in relation to;

- the need for the council's elected members to promote the work of the Supported Employment Team, and for the council to encourage small and medium sized employers to take on more supported internships; and
- whether the council would be able to apply for future iterations of the European Social Fund, now that the Withdrawal Bill had been legally passed by Parliament.

**RESOLVED –**

That the update be noted.

**79 FORWARD PLAN**

Consideration was given to the council's forward plan of key decisions.

**RESOLVED –**

That the Scrutiny Officer liaise with the relevant officers about the Vulnerable and Older Persons Housing Strategy 2020-23 being presented to the committee at one of its meetings during the planned period of consultation.

**80 WORK PROGRAMME**

The committee reviewed its work programme. A query was raised about when the committee could expect to receive the requested update from the Local Safeguarding Adults Board and Cheshire Police.

**RESOLVED –**

- 1 That the item on adult safeguarding be added to the work programme at the nearest appropriate date.
- 2 That the Scrutiny Officer ask the relevant officers and partners about providing a response to Councillor D Brown's statement.
- 3 That the work programme be noted.

The meeting commenced at 10.00 am and concluded at 12.20 pm

Councillor A Moran (Vice-Chair, in the Chair)

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Version  
Number: 2.0

Key Decision N  
Date First Published:

## Health and Adult Social Care and Communities Overview and Scrutiny Committee

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**Date of Meeting:** 5 March 2020

**Report Title:** Recommissioned Respite Services - Adults (and Children 16+) with Learning Disabilities and Adults and Older People

**Portfolio Holder:** Cllr Laura Jeuda – Adult Social Care and Health

**Senior Officer:** Mark Palethorpe – Executive Director People

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### 1. Report Summary

#### Adults (and Children 16+) with Learning Disabilities

1.1 Cheshire East Council recognised that adults with learning disabilities and other complex needs (including autism, behaviour that challenges, mental health conditions and physical disabilities) were often unable to access appropriate overnight respite care within the borough. Evidence showed that existing services were often unable to meet these more complex needs, resulting in many people having to use respite in other alternative short term placements (including many out-of-borough), which often did not offer best value for money.

1.2 Results from a consultation held in 2018 showed that carers of individuals with a learning disability valued accommodation-based respite away from the family home, in order to give them a break from their caring role, safe in the knowledge that the person they cared for was in a safe environment with appropriately skilled staff. A further engagement survey and meetings with service users also informed commissioners that those accessing respite wanted to undertake a range of different activities, develop their daily independent living skills and to be able to go out into the community.

1.3 In September 2018 the council invited tenders from potential service providers, who could evidence that they were able to provide accommodation based respite for individuals with a learning disability and other complex needs and could demonstrate that they would provide skilled support. The successful bidder was 1st Enable and the new service provision went live on 14 January 2019.

1.4 The service supports individuals with learning disabilities (including those from 16+ who are preparing for adulthood) with the flexibility for additional one-to-one/two-to-one support for those with assessed needs. It is commissioned on a block booked basis, which means that the beds are paid for irrespective of the provision being utilised or not. The service went live on 14 January 2019 and was initially delivered from Coppersfield in Sandbach with two beds, while building modifications at Valleybrook Court in Crewe were undertaken. In September 2019 the service moved to Valleybrook Court and the number of respite beds increased to four.

1.5 The service provision was established to offer short breaks, giving people the opportunity to learn new skills, have their own independence, make new friends while offering carers respite in the knowledge that their loved ones are being cared for in a place of safety. The provision at Valleybrook Court provides a modern comfortable environment which is wheelchair accessible and offers service users their own room with on-suite bathroom (and rooms that are catered to people that require hoisting). Service users also benefit during their stay from transport to access the community and free WI-FI. The service also offers a provider registered with Care Quality Commission and experienced staff who all have full DBS.

1.6 Case studies and feedback have been positive from both service users, social workers and carers and have provided evidence that good outcomes are being achieved by those accessing respite.

*“For the first time in years my son is really happy to go to his second week stay, so Dad and I can have a rest. He is very happy to talk about his stay which he never would do, he seems to like the staff. There always seems to be a treat at the end of a rainbow, I’m very proud of him.” Parent Carer.*

*“The staff are responsive and communicative. We have been able to work in partnership to the benefit of the individuals using the service who in some cases have been quite complex. I’m pleased that the recent changes to short breaks service has gone so smoothly and seems to have caused minimal disruption to those people accessing the service.” Social Worker.*

*“The service have provided our sister with a wide variety of activities. Since staying at the Respite Service we have seen her confidence grow and many opportunities presented to her. The staff are professional and welcoming, and she is able to ask for what she wants. I am able to contact the staff anytime and chat to them if I have*

*any queries. She is now looking forward to living in long term supported accommodation in the future.” Family member.*

1.7 Some service users have developed and enhanced their independent living skills as part of their respite stay. The service also has an accessible vehicle which has enabled service users to access social activities in the community as part of their respite stay, with visits to shops and evening activities including discos.

1.8 Usage of the service provision has been high. From January-September 2019 there has been an average occupancy rate of 80.2% (from September the beds increased from two to four)

1.9 The next stage of service development will see the provision accept referrals from those aged 16-17 years of age as part of their preparation for adulthood. Introductory visits are currently being prepared by the Childrens with Disabilities Social Work Teams. The service has been highlighted by the Social Care Institute of Excellence as a good practice example of short breaks commissioning as part of guidance for commissioners and providers.

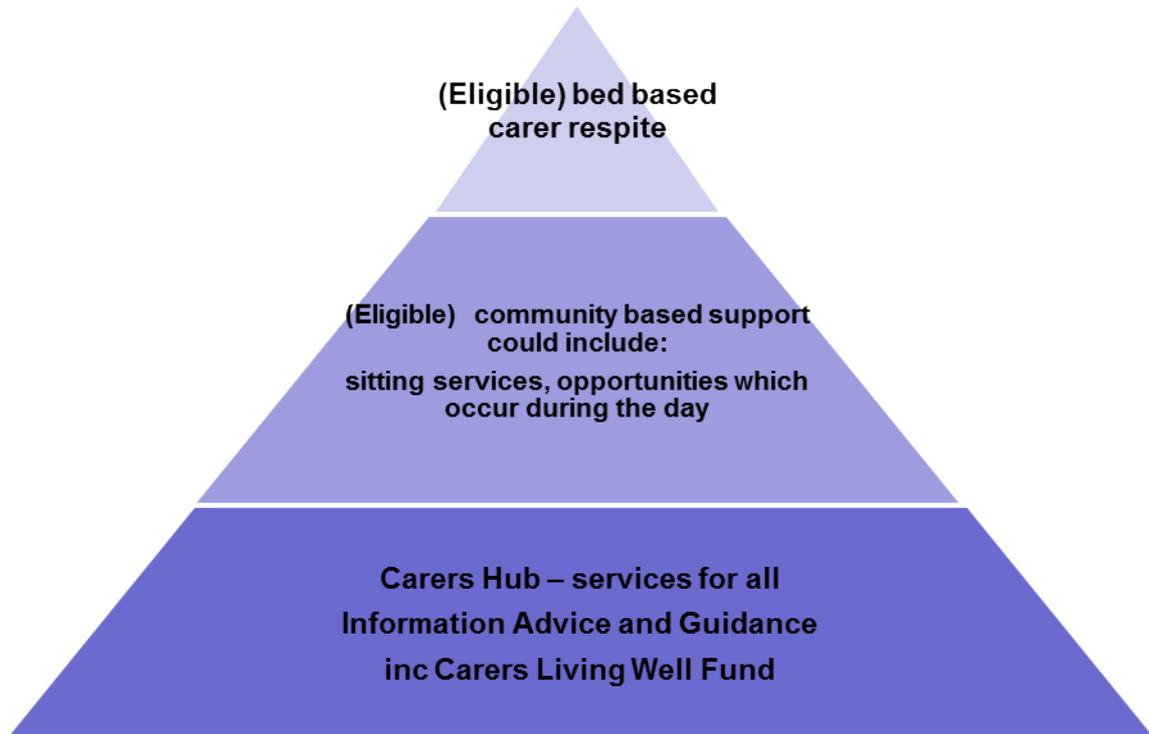
### **Adults and Older People**

1.10 Bed based Carer Respite Services for Adults and Older People were re-commissioned in Autumn 2018 and the new provision was available from 1<sup>st</sup> December 2018. A seamless transition between the outgoing providers and the newly commissioned providers ensured that there was no break in service availability.

1.11 Extensive consultation with service users, carers, service providers and agencies which support carers, was conducted in the development phase prior to the re-commissioning of the service. Co-production and engagement included a range of approaches including engagement events, surveys, attendance at groups and partnership boards. Feedback from carers confirmed that the traditional bed based offer of respite support, was not meeting the needs of all of our carers and cared for residents.

1.12 In Summer 2019, Community Based Carer Respite was rolled out as an additional service. The service has been designed to offer a less intrusive level of support to those carers and cared for people who have an eligible need. This is in response to people telling us as part of the consultation process, that they have a need for support but do not wish to access residential bed based services. Therefore, we now have 10 providers who can deliver this support. The services include things like a sitting service – enabling a carer to have a break from their caring responsibilities, or the opportunity for the cared for person to join a small group of people in a safe and supportive environment.

1.13 The triangle of support illustrates the model below:



1.14 The first phase of bed based carer respite provision (including two emergency beds) went live in December 2018. The beds were located in a number of different homes across the borough, offering choice of location where possible. Additionally a range of different bed types were commissioned, in order to ensure that people with needs beyond the support of residential care, could also access bed based respite support if eligible.

1.15 The second phase of bed based carer respite provision became available from April 2019. Furthermore, an additional residential dementia bed was commissioned in September 2019 for a 6 month period to support increased demand and to reduce spot purchasing for this type of service.

1.16 The service is commissioned on a block booked basis, which means that the beds are paid for irrespective of the provision being utilised or not. It would not be possible to have access to carer respite provision if a block booked contract was not in place. This is because care homes will always strive to be fully occupied and an empty bed is not generating income for the business. This creates some difficulty in maximising the service and ensuring it is always providing value for money due to the peaks and troughs on bookings.

1.17 The Contract Manager and Commissioner for this service are currently reviewing the occupancy rates for each of the beds and looking at where services may need to be de-commissioned and possibly re-commissioned elsewhere. The occupancy data so far indicates the following:

1.18 Occupancy rates vary across the range of respite beds, with some homes having occupancy rates at maximum capacity of 100%. Additionally, beds which are unoccupied for 1-2 nights a few times per month, can considerably reduce the overall occupancy level. Utilising short unoccupied periods such as 1-2 night stays are not always desirable for people using the service or welcome by the service providers. Furthermore, it can be challenging to change the use of the service because providers have entered into a contract with the Council to provide pre-bookable or emergency bed based respite support.

1.19 It is too early to assess the impact of the Community Based Respite Service, however, the Contract Manager and Commissioner for the service are currently attending Operational team meetings to ensure that operational colleagues are fully aware of the service and how it could be allocated to support carers when Carer Assessments are being completed. Commissioners will be looking to work more closely with Operational team colleagues in 2020 to raise the profile of the service which should result in an increase in demand. Since the service came on line in the summer of 2019, only 5 people have accessed the service, which is why continued engagement is required. The service provision has also been highlighted by the Social Care Institute of Excellence as an innovative good practice example of short breaks commissioning as part of guidance for commissioners and providers.

## **2. Recommendations**

2.1 The Committee is asked to note the report and endorse the approach to the commissioning of respite.

## **3. Implications of the Recommendations**

### **3.1. Legal Implications**

3.1.1 There are no direct legal implications arising currently. CEC Legal Services supported with the commissioning of the services and should continue to be consulted regarding the respite service development, any proposed changes to the current commissions/additional commissioning and will support in relation to any specific legal issues that arise in the future.

3.1.2 If in the course of reviewing current provision the council looks at developing additional provision those procurements should be carried out in accordance with the Public Contract Regulations 2015 and (where the Council is leading on the procurement) in accordance with the Council's own Contract Procedure Rules.

### **3.2. Finance Implications**

## **Adults (and Children 16+) with Learning Disabilities**

3.2.1 The annual financial cost in for the 4 respite beds is £159k. This a block payment made to the provider (1<sup>st</sup> Enable) on a 4 weekly care period basis.

3.2.2 The service contract has been awarded to 14/01/24, however, this contract includes an optional 2 x 12 month extensions.

### **Adults and Older People**

3.2.3 The annual financial cost for the Adults and Older Peoples bed based respite support service is £470k. This is a block payment made to providers on a 4 weekly care period basis. The service has been awarded to 30/11/2023, however, this contract includes an optional 2 x 12 month extensions.

3.2.4 The community based carer respite support service has an allocated annual budget of £157.5k. However, this service incurs no charges until it is used. Providers are simply allocated a place on a framework and can be called upon to provide the service as it is required. The framework is in place until March 2023. Current spend for 2019/20 is £6,781.

3.2.5 Ideally, we should see the bed based Adults and Older Peoples respite support service decreasing over time and the community respite support service increasing. However market pressures and prioritys around hospital discharges have meant that the cost of short stay and respite beds is resulting in pressures on the Councils Care Cost budgets in year. This pressure will be reviewed and assessed prior to any extensions being made to the block contracts.

3.2.6 These block beds will be reviewed to ensure utilisation and value for money. This budget pressure will also be reviewed and assessed prior to any extensions being made to the block contracts.

### **3.3 Policy Implications**

3.3.1 There are no policy implications associated with the report.

### **3.4 Equality Implications**

3.4.1 Equality Impact Assessment were completed as part of the commissioning process.

### **3.5 Human Resources Implications**

3.5.1 There are no human resources implications associated with the report.

### **3.6 Risk Management Implications**

3.6.1 There are no risk management implications associated with the report.

### **3.7 Rural Communities Implications**

3.7.1 There are no direct implications for rural communities.

### **3.8 Implications for Children & Young People/Cared for Children**

3.8.1 There are no direct implications for children and young people.

### **3.9 Public Health Implications**

3.9.1 There are no direct implications for public health.

### **3.10 Climate Change Implications**

3.10.1 There are no direct climate change implications.

## **4 Ward Members Affected**

4.1 All wards.

## **5 Consultation & Engagement**

5.1 Consultation and Engagement with a variety of stakeholders has been undertaken as part of the commissioning process (see 1.2 and 1.11).

## **6 Contact Information**

6.1 Any questions relating to this report should be directed to the following officer:

Name: Mark Hughes

Job Title: Senior Commissioning Manager

Email: [mark.hughes@cheshireeast.gov.uk](mailto:mark.hughes@cheshireeast.gov.uk)

## 7 Version Control

Date	Version	Author	Meeting report presented to	Consultees		Summary of amendments made
				Name of officers consulted	Date consulted	
	1.1	Mark Hughes  Jane Stanley-McCrave		Nicola Glover-Edge, Deb Nickson, Julie Gregory, Nikki Wood-Hill	21/12/19	Additional information on SCIE Good Practice Guidance  Updating of Legal Section
	1.2	Mark Hughes		Nicola Glover-Edge, Deb Nickson, Julie Gregory, Nikki Wood-Hill	7/01/20	Updated financial costings to reflect spend for 2019/20
	1.3	Mark Hughes		DMT	13/01/20	Removed table at 2.10 and duplication of wording around the occupancy reviews at 3.2.4 and 3.2.5
	1.4	Mark Hughes		CLT	23/1/20	Approved



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Version  
Number:

Key Decision Y/N

Date First  
Published: >

## Health and Adult Social Care and Communities Overview and Scrutiny Committee

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**Date of Meeting:** 5 March 2020

**Report Title:** Overview of the Integrated Substance Misuse Service

**Portfolio Holder:** Councillor Jill Rhodes - Public Health and Corporate Services

**Senior Officer:** Mark Palethorpe - Executive Director of People

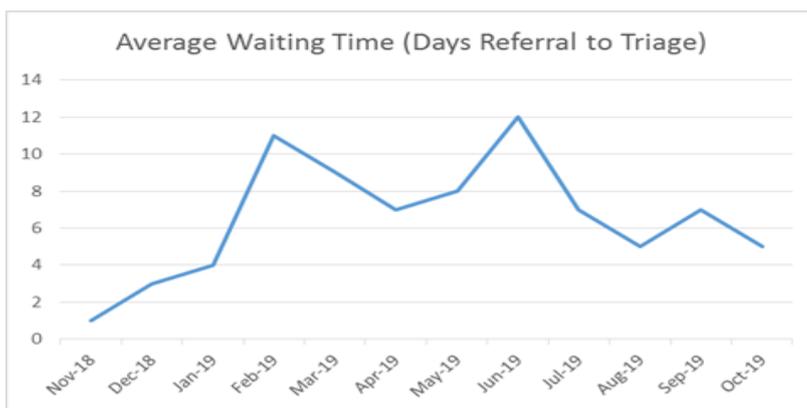
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### 1. Report Summary

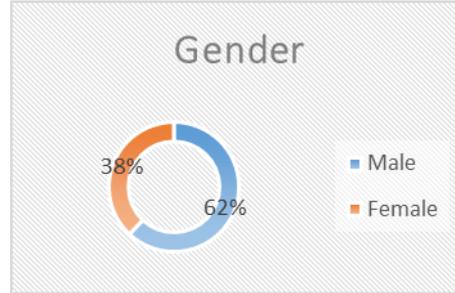
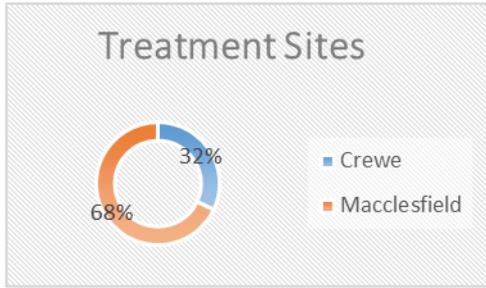
- 1.1. Change Grow Live (CGL) has successfully mobilised a new Integrated Substance Misuse Service that takes a whole family community approach. The Service went live on November 1<sup>st</sup> 2018. All service users from the previous provider successfully transferred their packages of support to the team at CGL. CGL has been able to offer a service that has many of the features of the past service – such as prescribing and health checks - but also delivers a whole range of new recovery opportunities. For example: Greater focus on Prevention, Community Connections through Emerging Horizons Recovery Coaches, Dedicated Aftercare and Abstinence Team and a one-stop shop to support service users in their recovery.
- 1.2. CGL during Year One of the contract has supported 643 adults in structured treatments and 170 adults in non structured treatments. CGL has supported 60 young people in structured treatments and 114 in non-structured treatments. Overall 5980 adult keyworker appointments have been attended and 618 young people key worker appointments in year one. These appointments have been delivered in a number of ways and venues across Cheshire East to meet individual needs of residents.
- 1.3. CGL has two main offices in Macclesfield and Crewe: Bradshaw House in Macclesfield and Delemere Street in Crewe. Services are also delivered at a number of other venues including Connected Community Centres, GP

surgeries, Hospitals, Family centres and Education settings. CGL is currently working with commissioners, service users and the community's team to develop services where substance misuse is a priority or access to services is a barrier <https://www.cheshireeast.gov.uk/livewell/health-matters/health-conditions/drug-and-substance-misuse/drug-and-substance-misuse.aspx>

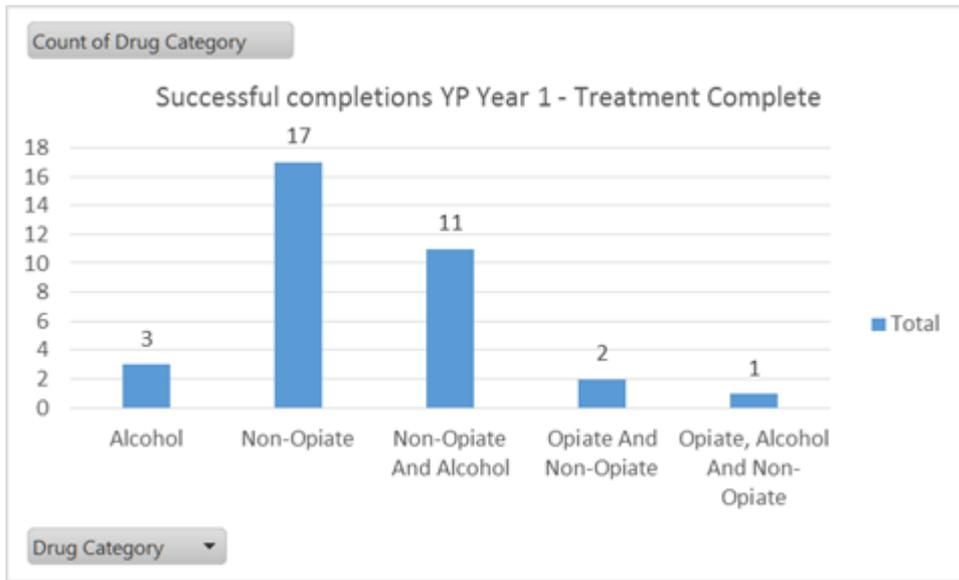
- 1.4. In Year One 56% of service users are registered in the North area of Cheshire East (Macclesfield) and 44% in the South area (Crewe). Year one had seen that service users accessing support from CGL reported that drugs were their main substance issue at 57% of service users and 43% of service users reported alcohol to be their main substance issue. In year one 67% of service users were male and 33% female. CGL has offered improved waiting times to Cheshire East residents the waiting times for appointments peaked in February and June but on closer inspection a number of these were due to client choice rather than a service delay. CGL now operate open access services so anybody can be assessed on day of presentation to and the service is widely promoting the practice of coming in to start treatment rather than a specific time slot for people to attend.



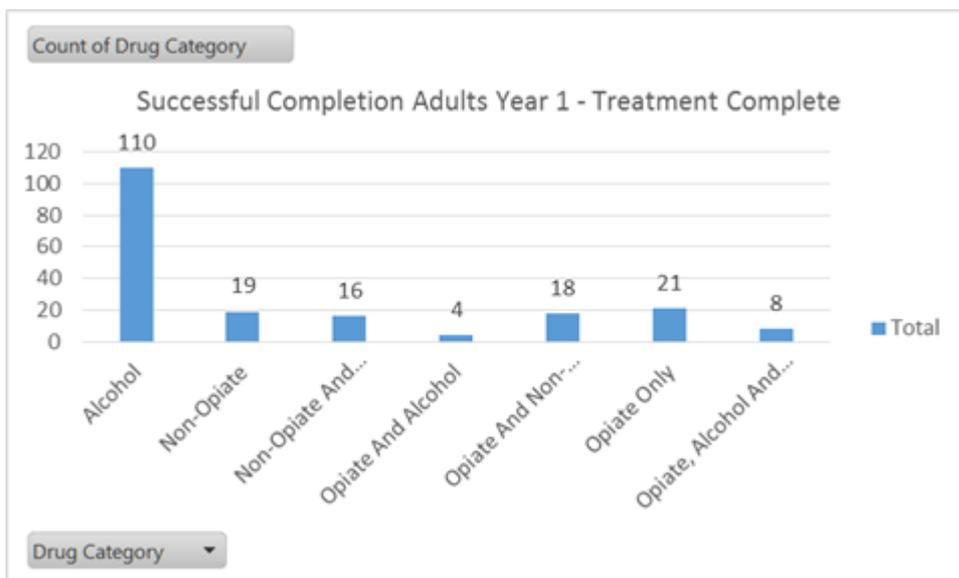
- 1.5. CGL has been operating training and the dispensing of the drug Naloxone to service users. Naloxone is an emergency medication that can reverse the effects of an overdose of opioids like heroin and morphine. A total of 252 naloxone kits have been taken home by service users. The development of this continues with delivery options being extended further within the work of Emerging Futures who are a sub contracted provider to the service.
- 1.6. CGL has reported an 11% reduction in the adult long term drug and alcohol treatment cohort in year one (this includes individuals who have been in treatment over 4 years up to 29 years range in treatment). It has been identified that in Macclesfield that there is a much larger long term substance misuse cohort than in Crewe. Macclesfield 68% long term cohort and Crewe 32%. Of this cohort 62% are male and 38% female. Commissioners are working with CGL to explore developments in how we can support long term users in Macclesfield.



1.7. The table below shows the successful completion number for treatments for young people in Year 1 of the contract for both Drugs and Alcohol.



1.8. The table below shows the number of successful completion of treatments for Adults in Year 1 of the contract for both Drugs and Alcohol.



- 1.9. A development in the last quarter has seen the implementation of fortnightly Detox Panel meetings held at Macclesfield and Crewe to monitor all the alcohol service users who have had an alcohol assessment and who have a treatment plan in place. For those that have decided to be supported to reduce their drinking levels by a structured drink down regime, bloods and medical summaries are obtained to monitor their physical health. Any abnormalities in results are referred to the GP for treatment and support.
- 1.10. During Quarter Three Liverpool John Moores University has been commissioned to chair a Drugs Related Death Panel for Cheshire East. This sees our commissioned provider, internal Cheshire East Services and our partners coming together to review drug related deaths.

Cheshire East are joined by 7 other LA's within the region who have all signed up to this service, this gives us an opportunity to explore any learning from the cases, make improvements and strengthen pathways both locally and regionally.

Nationally Drug related deaths have increased and are at their highest level since records began both across England and across the combined nine Cheshire and Merseyside Local Authority areas. There are a number of factors contributing to this, such as an ageing cohort of opiate users who have additional chronic health conditions.

3,398 deaths were registered for the region between 2014-16 compared to 283 in 2011-13 and 243 in 2004-06. Cheshire East figures show that whilst this is still a priority we are performing well when compared to others LA's within the region.

<b>Alcohol related deaths - by date of death</b>					
LAName	2018 Q4	2019 Q1	2019 Q2	2019 Q3	Totals
Cheshire East		3	1		4
Cheshire West & Chester	1	1		2	4
Halton	2	1		2	5
Knowsley	2	5	2		9
Liverpool	5	5	3	2	15
Sefton	4	2	2	2	10
St. Helens	3	2	3	4	12
Wirral	2	4	5		11

<b>Total:</b>	<b>19</b>	<b>23</b>	<b>16</b>	<b>12</b>	<b>70</b>
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<b>Drug related deaths - by date of death</b>					
LAName	2018 Q4	2019 Q1	2019 Q2	2019 Q3	Totals
Cheshire East	2	2	5	2	<b>11</b>
Cheshire West & Chester	8	12	1	3	<b>24</b>
Halton	1	4	1	2	<b>8</b>
Knowsley	5	10	3	3	<b>21</b>
Liverpool	18	35	20	8	<b>81</b>
Sefton	6	9	4	2	<b>21</b>
St. Helens	6	3	5	4	<b>18</b>
Wirral	14	15	13	13	<b>55</b>
<b>Total:</b>	<b>60</b>	<b>90</b>	<b>52</b>	<b>37</b>	<b>239</b>

The panels follow Public Health England (PHE) recommendations of good practice in several areas including:

- Reviewing all drug and alcohol related deaths of individuals in treatment, not just those officially classified as drug related deaths
- Having an academic third party led system responsible for reporting to local groups
- Engaging non-treatment agencies in the review process
- Establishing information-sharing and confidentiality procedures ensuring all parties have a legal basis for exchange of information
- Running the system in collaboration with several local authorities ensuring better opportunities for learning and economies of scale
- Engagement of the coroner to capture information on deaths occurring outside of the treatment system
- Regular review of actions arising from the panels

Information is collated from an array of sources including service-led internal reviews, NDTMS5 records, data from the IMS and Drug Intervention

Programme, social service contact and coroner records. When a death occurs, it is logged on to the system by either a member of staff from the treatment service or the local coroner via a PHI researcher. Public Health leads are then notified with an automated email to alert them that a new death has occurred, and they are then able to access the record should they wish to view details of the death prior to the quarterly panels chaired by PHI.

- 1.11. CGL alongside Emerging Futures and Recovery Works have worked together to provide a strong volunteering offer within their services. It was reported that it had utilised 3000 volunteering hours in year one. The whole service continues to support residents to become involved in volunteering and community recovery for service users. This is something that was important to service users when we recommissioned the service and continues to be successful.
- There were a total number of 58 volunteers/peers providing mutual aid peer support in year one. There have also been 24 family coaches trained and 34 recovery coaches

These hours have been volunteered during the following activities:

- Facilitating Family Support Group
- Front desk
- Supporting Secondary Care In-reach Service
- Home Visits
- Mutual aid
- Support in the community
- Co-facilitation of workshops
- Facilitating drop-ins
- Facilitating secondary care in-reach service

Recovery coach recruits have commented...

*"I have found being able to support others and be a friendly face to people coming in really rewarding"*

*"Volunteering has given me a real desire to work in the field of addiction to help other on their journey"*

- 1.12. Emerging Futures are now delivering Foundations of Life in the community in Macclesfield and Crewe. The Family Support Group in Macclesfield is well maintained and supported, with a mirror offer to be launched in Crewe at the end of this quarter at the Wishing Well Connected Community Centre. Community drop-ins have been increased and are facilitated by Coach Volunteers on a regular basis, now including the Congleton area. These are now available in a number of locations across Cheshire like the Salvation Army, The Wishing Well Connected Community Centre, Crewe, Macclesfield Hospital, Jubilee Club, New Life Church, Congleton, Congleton Women's Refuge, Family Support Group Macclesfield.

This enables Emerging Futures staff and volunteers to connect in the community and be available for support and signposting to CGL.

Recovery coaches are attending Macclesfield Hospital on a weekly basis and seeing people who have been admitted that may require support with drugs or alcohol issues. Recovery coaches are finding these visits a great way to bridge the gap from ward to community support. A number of referrals have been generated to access all types of treatment provision and the team are working closely with the hospital to make further pathways possible such as step down detoxification. Planning and actions are now in place to develop a similar offer in Leighton Hospital.

1.13. Recovery works programmes continue to see successes for services users giving service users access to training and employment and has had a number of successes. Quarter 4 breakdown from the services shows:

- 63 Referrals
- 51 commencements
- Of all those referred 81% commenced Recovery Works support, receiving developmental support in some capacity
- 58 Qualifications were obtained during this period
- 1 Service Users commenced voluntary work placements
- 12 Service Users obtained employment during this period
- 7 Service users sustained 13 weeks continuous employment
- 4 Service users sustained 26 weeks continuous employment during quarter.

1.14. CGL continue to raise the profile of the Young people's team by attending a number of events and activities across the locality. Events have included Pride events; police lead events and attending children and youth activity days. The team has spoken to 900 young people, adults and professionals across these events. They also attended the ACT now conference this was facilitated alongside one of our young people who was accessing support from the service. The young person completed a presentation around her story to attendees of the conference.

The team has continued to work alongside other providers to offer targeted education sessions to Young people. In Year One of the contract CGL has engaged with 26 school and education settings. CGL continue to develop their offer and pathways of support for schools and youth settings. Sessions have also been delivered at Friends of Leisure, delivering to a group to young people with learning disabilities. CGL has continued to participate in multi-agency meetings taking place across the locality. CGL is involved in a number of work streams and developments with Cheshire East Teams that work with Children, Young People and families to work together to safeguard children and young people. The children and young people's team are developing links with Cheshire East Children's Services, Early Help and other commissioned services like Emotionally Healthy Children and Young People and My CWA.

1.15. CGL children, young peoples and families’ team has continued to work with Children’s Services in Cheshire East to develop stronger and robust pathways for children and young people. CGL has worked on a number of task and finish groups to strengthen practice across services. CGL support a number of work streams around escalation, Child in Need and Child Protection and Child Exploitation. Commissioners are supporting service developments across a range of services that support children and families.

The family team has continued to build on their relationships with children’s social care with a member from the team continuing to co locate bi-weekly within Integrated front door and attending and contributing to MARAC. CGL staff have attended Signs of Safety Training and also offered training to Cheshire East Staff and partners. Commissioners are currently supporting the development of services to best meet local need and demands linking in with the Connected Communities’ teams.

There has been an increase in the number of young people identified and supported since the contract started with over 60 young people recorded as accessing treatment and 89% of those have started a Young Persons outcomes Record.

60 Young People Service Users received Structured Treatment in past year (Nove 18 - Oct 19)	47% Crewe, 53% Macclesfield. 61% Male, 39% Female. 8% Alcohol, 92% Drugs 40% Age 18-24, 60% Age Under 18
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1.16. A range of positive feedback has been received from service users over the course of year one and include comments around improved self-esteem and confidence, feeling knowledgeable and educated and having access to professional, friendly and courteous staff. The courses offered are having a positive impact and service users feel they are developing trust and honesty. Service users welcomed peer support and having a helpful and efficient service.

Comments from volunteers are seen below ...

*“I would like to pass on my sincere thanks for supporting me through my treatment journey and for helping me to reduce off my prescription and become drug free. I am very grateful.”*

*“Without CGL I would not be here. Six months ago, I was a mess and drunk all the time. I’m sober and working on my recovery. I have a future.”*

*“Well 3 years down that road and I now work for CGL as administrator, having spent several months volunteering for Emerging Futures as a recovery coach. It is no*

*accident that that has happened. By being around and learning about the CGL through Emerging Futures Partnership. I watch, I listened I learnt (didn't master keeping my mouth shut though)"*

*"I have had the opportunity to be part of the Emerging Futures and CGL Cheshire East Team; a chance to give back and be a tiny part in someone else's opportunity to recovery. If I could give my recovery to you I would, but we can only get that personal recovery for ourselves. Through changing, growing and living recovery a future may emerge for us all"*

## **2. Recommendations**

2.1. The Committee is asked to note the report and endorse the approach to the commissioning of Substance Misuse Services.

## **3. Other Options Considered**

3.1. Not applicable.

## **4. Background**

4.1. The Cheshire East Drug and Alcohol Service was re-commissioned in 2018 and the new service went live on the 1<sup>st</sup> November 2018. The service is now delivered collaboratively with a range of providers including Change Grow Live (CGL) as the lead provider with Emerging Futures and Recovery Works to provide a wider offer for service users and their families. The Cheshire East Drug and Alcohol Service is a free and confidential service for adults, young people, people involved in the criminal justice system, families, carers and affected others.

4.2. The service offers a range of opportunities including workshops, brief interventions, structured groups and one-to-one key working sessions. Cheshire East Drug and Alcohol service also has needle exchanges at fixed sites, where you can also receive harm reduction advice, blood borne virus testing (including HIV and Hep C), naloxone training and access to other services. The recovery teams are based across the Cheshire East and include doctors, recovery coordinators, nurses, recovery champions, peer mentors and volunteers.

4.3. The service is commissioned to offer a whole family approach to support and recovery. Eligibility is: Any Age, Any Substance (Drugs and Alcohol), a resident in the Cheshire East borough and need to be registered with a GP (prescriptions can't be provided if not registered with a GP). Anyone can make a referral including the individual themselves via telephone, email or visiting the service in person during open access times.

4.4. Cheshire East Council is committed to supporting our most vulnerable residents, whilst enabling others to support themselves. A core ambition is to empower individuals and communities to thrive independently in a supportive

environment; working together with partners, with the voluntary sector, with business, and most importantly, with residents themselves. The specification for our substance misuse service focuses on early intervention, prevention, harm reduction and aims to change behaviour, improve health and improve outcomes for individuals, families, communities and Cheshire East Council. The Corporate Strategy sets out clear priorities the service is required to contribute towards the corporate objectives and improve outcomes for the people of Cheshire East.

4.5. The Provider must also contribute to the drugs and alcohol related indicators within the Public Health Outcomes Framework (PHOF), as well as the outcomes identified within the National Drugs Treatment Monitoring System (NDTMS), including: Diagnostic and Outcomes Monitoring Executive Summary (DOMES); Treatment Outcome Profiles (TOP); Young Peoples Outcomes Report (YPOR).

4.6. The overarching aims of the service are to;

- Improve outcomes and life chances for young people, adults, families and communities who are effected by drugs and/or alcohol;
- Prevent drug and alcohol use;
- Maintain recovery from drug and/or alcohol use;
- Prevent drug and/or alcohol related deaths;
- Prevent of substance misuse related blood born viruses and infections;
- Improve physical health of people in treatment and recovery;
- Build personalised recovery capital, strengths and assets for individuals from assessment through to maintaining recovery, including housing and accommodation, friends, family, employment, education, training, volunteering;
- Reduce crime and re-offending of people in treatment and recovery;
- Reduce the stigma the people in treatment and recovery from drugs and alcohol experience;

## **5. Implications of the Recommendations**

### **5.1. Legal Implications**

5.1.1. There are no direct legal implications arising currently but CEC Legal Services have been consulted regarding the substance misuse service re-commissioning, development and will support in relation to any specific legal issues that arise in the future.

5.1.2. If in the course of reviewing current provision the council looks at developing additional provision, it is proposed to procure goods or services (solely or jointly with others), those procurements will be carried out in accordance with the Public Contract Regulations 2015 and (where the Council is leading on the procurement) in accordance with the Council's own Contract Procedure Rules.

## 5.2. Finance Implications

5.2.1. There are no financial implications from the recommendations in this briefing report.

5.2.2. The Contract is for 5 years from November 1st 2018 and has a total Contract Value of £14,664,960. This service is fully funded by the Public Health ring-fenced grant.

5.2.3. The original total budget for this Service was £15,202,840 this equates to a saving of £537,880 over the 5-year contract as a result of the recommission.

5.2.4. Below is the contract value breakdown as tendered by the provider;  
Change Grow Live Pricing Schedule

	Year 1 1 <sup>st</sup> Nov 2018 – 31 <sup>st</sup> Oct 2019	Year 2 1 <sup>st</sup> Nov 2019 – 31 <sup>st</sup> Oct 2020	Year 3 1 <sup>st</sup> Nov 2020 – 31 <sup>st</sup> Oct 2021	Year 4 1 <sup>st</sup> Nov 2021 – 31 <sup>st</sup> Oct 2022	Year 5 1 <sup>st</sup> Nov 2022 – 31 <sup>st</sup> Oct 2023
<b>Total Contract Value</b>	£2,956,872	£3,039,658	£3,039,980	£2,802,800	£2,825,650
<b>Core Service Provision</b>	£2,796,872	£2,879,658	£2,879,980	£2,642,800	£2,665,650
<b>Incentivised Payment</b>	£150,000	£150,000	£150,000	£150,000	£150,000
<b>Funding from Children's Ringfenced D&amp;A testing</b>	£10,000	£10,000	£10,000	£10,000	£10,000
<b>Community Investment</b>		2%	2%	2%	2%

## 5.3. Policy Implications

5.3.1. There are no direct Policy implications associated with this report.

## 5.4. Equality Implications

5.4.1. There are no direct Equality implications associated with this report

## 5.5. Human Resources Implications

5.5.1. There are no direct implications for Human Resources associated with this report.

## 5.6. Risk Management Implications

5.6.1. There are no direct risk implications associated with this report.

## 5.7. Rural Communities Implications

5.7.1. There are no direct implications for rural communities associated with this report.

## 5.8. Implications for Children & Young People/Cared for Children

5.8.1. There are no direct implications for children and young people.

## 5.9. Public Health Implications

5.9.1. There are no direct implications for public health.

**5.10. Climate Change Implications**

5.10.1. There are no Climate Change implications associated to this report

**6. Ward Members Affected**

6.1. The Service covers the entire Cheshire East Borough.

**7. Contact Information**

7.1. Any questions relating to this report should be directed to the following officer:

Name: Hayley Burnham

Job Title: Contracts Manager

Email: Hayley.Burnham2@cheshireeast.gov.uk



## FORWARD PLAN FOR THE PERIOD ENDING 31<sup>ST</sup> MAY 2020

This Plan sets out the key decisions which the Executive expects to take over the period indicated above. The Plan is rolled forward every month. A key decision is defined in the Council's Constitution as:

“an executive decision which is likely –

- (a) to result in the local authority incurring expenditure which is, or the making of savings which are, significant having regard to the local authority's budget for the service or function to which the decision relates; or
- (b) to be significant in terms of its effects on communities living or working in an area comprising one or more wards or electoral divisions in the area of the local authority.

*For the purpose of the above, savings or expenditure are “significant” if they are equal to or greater than £1M.”*

Reports relevant to key decisions, and any listed background documents, may be viewed at any of the Council's Offices/Information Centres 5 days before the decision is to be made. Copies of, or extracts from, these documents may be obtained on the payment of a reasonable fee from the following address:

Democratic Services Team  
Cheshire East Council  
c/o Westfields, Middlewich Road, Sandbach Cheshire CW11 1HZ  
Telephone: 01270 686472

However, it is not possible to make available for viewing or to supply copies of reports or documents the publication of which is restricted due to confidentiality of the information contained.

A record of each key decision is published within 6 days of it having been made. This is open for public inspection on the Council's Website, at Council Information Centres and at Council Offices.

This Forward Plan also provides notice that the Cabinet, or a Portfolio Holder, may decide to take a decision in private, that is, with the public and press excluded from the meeting. In accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, 28 clear days' notice must be given of any decision to be taken in private by the Cabinet or a Portfolio Holder, with provision for the public to make representations as to why the decision should be taken in public. In such cases, Members of the Council and the public may make representations in writing to the

Democratic Services Team Manager using the contact details below. A further notice of intention to hold the meeting in private must then be published 5 clear days before the meeting, setting out any representations received about why the meeting should be held in public, together with a response from the Leader and the Cabinet.

The list of decisions in this Forward Plan indicates whether a decision is to be taken in private, with the reason category for the decision being taken in private being drawn from the list overleaf:

1. Information relating to an individual
2. Information which is likely to reveal the identity of an individual
3. Information relating to the financial or business affairs of any particular person (including to authority holding that information)
4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under the authority
5. Information in respect of which a claim to legal and professional privilege could be maintained in legal proceedings
6. Information which reveals that the authority proposes (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or (b) to make an order or direction under any enactment
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime

If you would like to make representations about any decision to be conducted in private at a meeting, please email:

Paul Mountford, Executive Democratic Services Officer  
[paul.mountford@cheshireeast.gov.uk](mailto:paul.mountford@cheshireeast.gov.uk)

Such representations must be received at least 10 clear working days before the date of the Cabinet or Portfolio Holder meeting concerned.

Where it has not been possible to meet the 28 clear day rule for publication of notice of a key decision or intention to meet in private, the relevant notices will be published as soon as possible in accordance with the requirements of the Constitution.

The law and the Council's Constitution provide for urgent key decisions to be made. Any decision made in this way will be published in the same way.

Forward Plan

<b>Key Decision and Private Non-Key Decision</b>	<b>Decisions to be Taken</b>	<b>Decision Maker</b>	<b>Expected Date of Decision</b>	<b>Proposed Consultation</b>	<b>How to make representation to the decision made</b>	<b>Private/ Confidential and paragraph number</b>
CE 18/19-60 The Minerals and Waste Development Plan	To seek approval to consult on the first draft of the Minerals and Waste Development Plan.	Portfolio Holder for Planning	January 2020		David Malcolm	N/A
CE 19/20-17 Well-Managed Highway Infrastructure	To seek authority for the Executive Director Place, in consultation with the Portfolio Holder for Highways and Waste, to approve amendments to the Council's Highway Inspection Code of Practice and Adverse Weather Plan to ensure that they accord with the document ' Well-Managed Highway Infrastructure'.	Cabinet	4 Feb 2020		Paul Traynor	N/A

<b>Key Decision</b>	<b>Decisions to be Taken</b>	<b>Decision Maker</b>	<b>Expected Date of Decision</b>	<b>Proposed Consultation</b>	<b>How to make representation to the decision made</b>	<b>Private/ Confidential and paragraph number</b>
CE 19/20-37 ASDV Programme Review and 2020 Business Plan Endorsement	To consider a report of the ASDV Shareholder Committee on its strategic review of the 2020 business plans for Orbitas Bereavement Services Ltd., Transport Service Solutions Ltd. and ANSA Environmental Services Ltd.	Deputy Leader of the Council	Not before 4th Feb 2020		Vicki Godfrey	Fully exempt - para 3
CE 19/20-39 Staff Pay, Terms and Conditions	To consider a report on staff pay, terms and conditions.	Cabinet	4 Feb 2020		Sara Barker, Head of HR	Fully exempt - para 4
CE 19/20-40 Data Centre Local Area Network (LAN) and Hosting	To procure, via further competitions under the Crown Commercial Frameworks, call-off contracts with an appropriate accredited vendor for the purchase of new, replacement and support and maintenance Local and Wide Area Network equipment and Data Hosting services.	Cabinet	4 Feb 2020		Gareth Pawlett, ICT Manager	N/A
CE 19/20-42 Congleton Leisure Centre Redevelopment Project	To seek authority to enter into the construction contract with Rock Merchanting (T/A Pulse Fitness) for the redevelopment of Congleton Leisure Centre.	Portfolio Holder for Communities	Not before 10th Feb 2020		Paul Bayley	Fully exempt - para 3

<b>Key Decision</b>	<b>Decisions to be Taken</b>	<b>Decision Maker</b>	<b>Expected Date of Decision</b>	<b>Proposed Consultation</b>	<b>How to make representation to the decision made</b>	<b>Private/ Confidential and paragraph number</b>
CE 18/19-68 Medium Term Financial Strategy 2020-24	To approve the Medium Term Financial Strategy for 2020-24, incorporating the Council's priorities, budget, policy proposals and capital programme. The report will also include the capital, treasury management, investment and reserves strategies.	Council	20 Feb 2020		Alex Thompson, Director of Financial and Customer Services	N/A
CE 18/19-54 Crewe Station Hub Area Action Plan - Publication Draft Plan	To seek approval for a further six week consultation period on the Crewe Station Hub Area Action Plan.	Cabinet	10 Mar 2020		David Malcolm	N/A
CE 19/20-23 Crewe Hub Station Update	To approve the outputs of the Crewe Hub Station solutions stage project development work, approve the strategic outline business case for the enhanced Crewe Hub Station and its supporting evidence base and funding and financing strategy, progress the Hub station design to detailed design, and seek necessary Government commitments on funding.	Cabinet	10 Mar 2020		Hayley Kirkham	N/A

<b>Key Decision</b>	<b>Decisions to be Taken</b>	<b>Decision Maker</b>	<b>Expected Date of Decision</b>	<b>Proposed Consultation</b>	<b>How to make representation to the decision made</b>	<b>Private/ Confidential and paragraph number</b>
CE 19/20-24 Municipal Waste Management Strategy 5 Year Review	To consider the updated waste strategy and authorise officers to undertake consultation and, subject to the outcome of that consultation, any necessary actions to implement the strategy.	Cabinet	10 Mar 2020		Paul Bayley	N/A
CE 19/20-38 Alliance Environmental Services Ltd. - Final Phase	To approve the expansion of Alliance Environmental Services to include the delivery of street cleansing and horticultural and associated services on behalf of Staffordshire Moorlands District Council and High Peak Borough Council.	Cabinet	10 Mar 2020			Fully exempt - para 3
CE 19/20-41 Re-procurement of Low Value Construction Services Framework 2021-2025	To establish a replacement framework agreement for low value construction services and to delegate authority to the Executive Director Place to award the framework contracts to providers following a selection process.	Cabinet	10 Mar 2020		Andy Kehoe, Head of Assets and Regeneration	N/A

<b>Key Decision</b>	<b>Decisions to be Taken</b>	<b>Decision Maker</b>	<b>Expected Date of Decision</b>	<b>Proposed Consultation</b>	<b>How to make representation to the decision made</b>	<b>Private/ Confidential and paragraph number</b>
CE 19/20-45 Department for Transport Funded Highway Safer Road Fund Schemes	The Council has a number of Department for Transport Safer Road Fund schemes valued between £1M and £5M (index-linked) to be delivered on the highway network. The Cabinet report will seek approval to deliver these schemes through the Highway Service Contract.	Cabinet	10 Mar 2020		Paul Davies	N/A
CE 19/20-31 Proposed Expansion of Wilmslow High School	To seek approval for the proposed expansion of Wilmslow High School from 300 places year groups 7-11 to 360 places per year group for implementation from September 2022, having given due consideration to the response to the statutory proposal notice.	School Organisation Sub-Committee	6 Apr 2020		Val Simons	N/A

<b>Key Decision</b>	<b>Decisions to be Taken</b>	<b>Decision Maker</b>	<b>Expected Date of Decision</b>	<b>Proposed Consultation</b>	<b>How to make representation to the decision made</b>	<b>Private/ Confidential and paragraph number</b>
CE 19/20-25 Cheshire East Carbon Action Plan	To receive the draft Carbon Strategy for the Council to achieve its carbon neutral aims by 2025 and to encourage all businesses, residents and organisations in Cheshire East to reduce their carbon footprint; and to authorise officers to undertake consultation and revise the strategy prior to its adoption and implementation.	Cabinet	7 Apr 2020		Ralph Kemp, Corporate Manager for Commissioning	N/A
CE 19/20-30 A500 Dualling - Acquisition of Land	To authorise compulsory purchase powers for the acquisition of land and rights required for the construction of the scheme.	Cabinet	7 Apr 2020		Chris Hindle	N/A
CE 19/20-32 Environment Strategy	To seek approval of the Environment Strategy following public consultation, and to delegate authority to the Portfolio Holder for Environment and Regeneration to make any further revisions to the Strategy.	Cabinet	7 Apr 2020		Paul Bayley	N/A

<b>Key Decision</b>	<b>Decisions to be Taken</b>	<b>Decision Maker</b>	<b>Expected Date of Decision</b>	<b>Proposed Consultation</b>	<b>How to make representation to the decision made</b>	<b>Private/ Confidential and paragraph number</b>
CE 19/20-34 North West Crewe Package Infrastructure Agreement	To seek authority to enter into an infrastructure delivery agreement and other necessary legal arrangements.	Cabinet	7 Apr 2020		Chris Hindle	N/A
CE 19/20-35 North West Crewe Package - Land Assembly	To seek authority to implement compulsory purchase order powers following further detail to allow the Council to make a fully informed decision and give proper consideration to the use of CPO powers.	Cabinet	7 Apr 2020		Chris Hindle	N/A
CE 19/20-36 Middlewich Eastern Bypass - CPO Powers to Acquire Revised Land for the Scheme	To authorise the use of compulsory purchase powers to acquire the land and rights required for the construction of the scheme, reflecting the revised land requirement that has now been established.	Cabinet	7 Apr 2020		Chris Hindle	N/A
CE 19/20-43 Appropriation of Land for Planning Purposes at the Garden Village, Handforth	To authorise the appropriation of Council-owned land for planning purposes at the Garden Village, Handforth.	Cabinet	7 Apr 2020		Geoffrey Dyson	Part exempt - paras 3 and 5

<b>Key Decision</b>	<b>Decisions to be Taken</b>	<b>Decision Maker</b>	<b>Expected Date of Decision</b>	<b>Proposed Consultation</b>	<b>How to make representation to the decision made</b>	<b>Private/ Confidential and paragraph number</b>
CE 19/20-44 Vulnerable and Older Persons Housing Strategy 2020-2023	To consult formally on the draft 2020-2023 Vulnerable and Older Persons Housing Strategy for a period of 8 weeks.	Cabinet	7 Apr 2020		Karen Carsberg, Strategic Housing and Intelligence Manager	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
<p>CE 19/20-46 Support for Syrian Vulnerable Person Resettlement Programme and Unaccompanied Asylum-Seeking Children and Asylum Seekers Dispersal Programme</p>	<p>To update Cabinet on the four programmes under support, which are:</p> <ul style="list-style-type: none"> <li>▪ Syrian Vulnerable Person Re-settlement</li> <li>▪ Unaccompanied Asylum-seeking Children</li> <li>▪ Asylum-seeker Dispersal</li> <li>▪ Community Sponsorship Resettlement</li> </ul> <p>and to seek approval to extend the current programmes following a request from Government for further commitment from local authorities.</p> <p>To delegate authority to the Executive Director People in consultation with the Executive Director Place to determine the appropriate allocation.</p>	<p>Cabinet</p>	<p>7 Apr 2020</p>		<p>Jill Stenton</p>	<p>N/A</p>

<b>Key Decision</b>	<b>Decisions to be Taken</b>	<b>Decision Maker</b>	<b>Expected Date of Decision</b>	<b>Proposed Consultation</b>	<b>How to make representation to the decision made</b>	<b>Private/ Confidential and paragraph number</b>
CE 19/20-47 Loan to Cheshire and Warrington Local Enterprise Partnership	To approve a loan to Cheshire and Warrington Local Enterprise Partnership to stimulate development on the Enterprise Zones; officers be authorised to take all necessary actions to progress the loan agreement and establish governance processes.	Cabinet	7 Apr 2020		Paul Goodwin	N/A
CE 19/20-21 Site Allocations and Development Policies Document	To decide the next steps in progressing the Site Allocations and Development Policies Document to public examination.	Cabinet	8 Sep 2020		Jeremy Owens	N/A



*Working for a brighter future together*

Version  
Number: 1

Key Decision N  
Date First  
Published: N/A

## **Health and Adult Social Care and Communities Overview and Scrutiny Committee**

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**Date of Meeting:** 05 March 2020

**Report Title:** Work Programme

**Senior Officer:** Jane Burns, Executive Director of Corporate Services

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### **1. Report Summary**

- 1.1. To review items in the work programme listed in the schedule attached, together with any other items suggested by committee members.

### **2. Recommendation**

- 2.1. To approve the work programme, subject to the agreement to add new items or delete items that no longer require any scrutiny activity.

### **3. Reason for Recommendation**

- 3.1. It is good practice to regularly review the work programme and update it as required.

### **4. Background**

- 4.1. The committee has responsibility for updating and approving its own work programme. Scrutiny liaison meetings – held between the Chairman and Vice-Chairman of the committee, alongside the portfolio holders and key senior officers – ensure that there is continued awareness and discussion of upcoming policies, strategies and decisions within the committee's remit area.

### **5. Determining Which Items Should be Added to the Work Programme**

- 5.1. When selecting potential topics, members should have regard to the Council's three year plan and to the criteria listed below, which should be considered to determine whether scrutiny activity is appropriate.

5.2. The following questions should be considered by the committee when determining whether to add new work programme items, or delete existing items:

- Does the issue fall within a corporate priority?
- Is the issue of key interest to the public?
- Does the matter relate to a poor or declining performing service for which there is no obvious explanation?
- Is there a pattern of budgetary overspends or underspends?
- Is it a matter raised by external audit management letters and or audit reports?
- Is there a high level of dissatisfaction with the service?

5.3. The committee should not add any items to its work programme (and should delete any existing items) that fall under any one of the following:

- The topic is already being addressed elsewhere by another body (i.e. this committee would be duplicating work)
- The matter is sub-judice
- Scrutiny would not add value to the matter
- The committee is unlikely to be able to conclude an investigation within a specified or required timescale

## **6. Implications of the Recommendations**

6.1. There are no implications to legal or financial matters, equality, human resources, risk management, or for rural communities, children and young people or public health.

## **7. Ward Members Affected**

7.1. All.

## **8. Access to Information**

8.1. The background papers can be inspected by contacting the report author.

## **9. Contact Information**

9.1. Any questions relating to this report should be directed to the following officer:

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Job Title: Scrutiny Officer

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<b>05.03.20</b>	<b>09.04.20</b>	<b>07.05.20</b>
10.00am	10.00am	10.00am
<b>Ordinary business meeting</b>	<b>Ordinary business meeting</b>	<b>Ordinary business meeting</b>
Committee Suite, Westfields	Committee Suite, Westfields	Committee Suite, Westfields

<b>11.06.20</b>	<b>09.07.20</b>	<b>10.09.20</b>	<b>08.10.20</b>	<b>05.11.20</b>	<b>03.12.20</b>	<b>14.01.21</b>	<b>04.02.21</b>	<b>04.03.21</b>	<b>15.04.21</b>	<b>06.05.21</b>
10.00am										
<b>Ordinary business meeting</b>										
Committee Suite, Westfields										

<u>Item</u>	<u>Purpose</u>	<u>Lead Officer</u>	<u>Portfolios</u>	<u>Suggested by</u>	<u>Scrutiny role</u>	<u>Corporate priorities</u>	<u>Date</u>
NHS Service Fragility and Sustainability in Cheshire East	To consider an update on the recent changes/issues associated with changes to, and fragility of, health services in Cheshire East, as well as the longer-term plans of commissioners and providers to ensure a sustainable provision of good quality services.  NB – This will include the information on Congleton War Memorial Hospital, which was previously a separate item scheduled for April 2020.	Clare Watson (CCGs) / John Wilbraham (East Cheshire NHS Trust)	Adult Social Care and Health	Committee	Performance monitoring	People live well and for longer	05.03.20
CCG Commissioning Intentions	To consider a report on the future commissioning priorities of the soon-to-be single Cheshire Clinical Commissioning Group	Clare Watson (CCGs)	Adult Social Care and Health	CCGs	To be kept abreast of future planned work	People live well and for longer	05.03.20
Recommissioned Respite Care Services	To consider an update on the recommissioned respite care services.	Director of Commissioning	Adult Social Care and Health	Committee	Performance monitoring	People live well and for longer	05.03.20  (moved back from 06.02.20)

Review of Performance of Substance Misuse Contract	To consider the performance of the council's contract for substance misuse services.	Director of Commissioning	Adult Social Care and Health  Public Health and Corporate Services	Chairman	Performance monitoring	People live well and for longer	05.03.20  (moved back from 06.02.20)
We're Still Here (Gypsy and Traveller Welfare)	To consider the report from Irish Community Care, produced alongside members of the gypsy and traveller communities in the Cheshire and Warrington footprint.	Executive Director People / CWaC / Irish Community Care	Adult Social Care and Health  Communities	Committee	Consider this up to date information and data and decide how to further deal with the matter, if at all.	Our local communities are strong and supportive  People live well and for longer	09.04.20  (Moved back from 16.01.20)
Syrian Vulnerable Person Resettlement Programme	To consider an update on the Syrian Vulnerable Person Resettlement Programme	Executive Director People		Chairman	Reviewing progress of programme	People live well and for longer	09.04.20

Performance scorecard – Quarter 3, 2019/20	To keep the committee informed of progress made within the health and adult social care sections, against key performance indicators.	Executive Director People	Adult Social Care and Health  Public Health and Corporate Services  Communities	CLT	Performance monitoring	Our local communities are strong and supportive  People live well and for longer	09.04.20  (Moved forward from 07.05.20)
Cheshire and Wirral Partnership NHS Foundation Trust – Quality Accounts 2019/20	To consider the 2019/20 Quality Account and provide feedback to be included in the final version of the accounts.	CWP	Adult Social Care and Health	CWP	Performance monitoring	People live well and for longer	07.05.20
East Cheshire NHS Trust – Quality Accounts 2019/20	To consider the 2019/20 Quality Account and provide feedback to be included in the final version of the accounts.	East Cheshire NHS Trust	Adult Social Care and Health	East Cheshire NHS Trust	Performance monitoring	People live well and for longer	07.05.20
Mid Cheshire NHS Trust – Quality Accounts 2019/20	To consider the 2019/20 Quality Account and provide feedback to be included in the final version of the accounts.	Mid Cheshire NHS Trust	Adult Social Care and Health	Mid Cheshire NHS Trust	Performance monitoring	People live well and for longer	07.05.20

Vulnerable and Older Persons Housing Strategy 2020-23	To consider the consultation documents relating to the Vulnerable and Older Persons Housing Strategy 2020-23, and provide feedback to be taken on board by the decision-makers.	Executive Director Place / Head of Housing		Chairman	Pre-decision scrutiny	People live well and for longer	07.05.20
Cheshire East Winter Plan	To consider a retrospective report on the performance from the 2019/20 winter period, with consideration to the lessons learned and the planned work for the upcoming 2020/21 winter.	Better Care Fund Manager	Adult Social Care and Health	Committee	Performance monitoring Strategy development	People live well and for longer	11.06.20
Overview of Adult Safeguarding in Cheshire East	To consider an update from Local Safeguarding Adults Board and Cheshire Police on the breadth and performance of adult safeguarding work in Cheshire East.	Local Safeguarding Adults Board / Cheshire Police	Adult Social Care and Health	Councillor Denis Murphy / Committee	Performance monitoring	Our local communities are strong and supportive  People live well and for longer	11.06.20

Performance scorecard – Quarter 4, 2019/20	To keep the committee informed of progress made within the health and adult social care sections, against key performance indicators.	Executive Director People	Adult Social Care and Health  Public Health and Corporate Services  Communities	CLT	Performance monitoring	Our local communities are strong and supportive  People live well and for longer	09.07.20
Recommissioning of Integrated Lifestyle Services	A performance update on the new commission approximately 6 months after it has been in place	Director of Commissioning	Adult Social Care and Health	Committee (2018/19)	Performance monitoring	Our local communities are strong and supportive  People live well and for longer	09.07.20
Local Safeguarding Adults Board – Annual Report 2019/20	To receive the annual report of the Local Safeguarding Adults Board.	Independent Chair, LSAB	Adult Social Care and Health	Committee	Performance monitoring	Our local communities are strong and supportive  People live well and for longer	08.10.20

Everybody Sport and Recreation – Annual Report 2019/20	To receive the annual report of Everybody Sport and Recreation.	Chief Executive, ESAR	Communities	Committee	Performance monitoring	People live well and for longer	05.11.20
Cheshire Healthwatch – Annual Report 2019/20	To receive the annual report of Cheshire Healthwatch	Chief Executive, Cheshire Healthwatch	Adult Social Care and Health	Committee	Performance monitoring	Our local communities are strong and supportive  People live well and for longer	04.02.21
Cheshire and Wirral Partnership NHS Foundation Trust – Quality Accounts 2020/21	To consider the 2020/21 Quality Account and provide feedback to be included in the final version of the accounts.	CWP	Adult Social Care and Health	CWP	Performance monitoring	People live well and for longer	06.05.21
East Cheshire NHS Trust – Quality Accounts 2020/21	To consider the 2020/21 Quality Account and provide feedback to be included in the final version of the accounts.	East Cheshire NHS Trust	Adult Social Care and Health	East Cheshire NHS Trust	Performance monitoring	People live well and for longer	06.05.21
Mid Cheshire NHS Trust – Quality Accounts 2020/21	To consider the 2020/21 Quality Account and provide feedback to be included in the final version of the accounts.	Mid Cheshire NHS Trust	Adult Social Care and Health	Mid Cheshire NHS Trust	Performance monitoring	People live well and for longer	06.05.21

Review of Autism Screening at Cheshire’s Custody Suites	To consider a report from the Cheshire and Wirral Partnership (CWP) on autism screening at Cheshire’s custody suites, following a campaign to identify suspects with, or suspected of having, a condition on the Autistic Spectrum.	CWP	Adult Social Care and Health	Committee (following CWP Quality Account 2016/17)	Performance monitoring	People live well and for longer	To be included on the agenda when the necessary information is available to provide an update.
Update on the Re-design of Adults and Older People’s Mental Health Services in Cheshire East	Following the previous update in February 2020, to consider the progress made to date by health partners to establish the new, redesigned service provision for adults and older people’s mental health services in Cheshire East, as well as performance against key targets and objectives.	NHS Eastern Cheshire CCG / CWP / CEC	Adult Social Care and Health	Committee	Performance monitoring	People live well and for longer	TBD
Director of Public Health Annual Report 2019/20	To receive the annual report of the Director of Public Health	Acting Director of Public Health	Adult Social Care and Health  Public Health and Corporate Services	Committee	Performance monitoring	People live well and for longer	TBD

Future potential items:

- Update on Care Communities (performance and value for money)
- Review of council enforcement activities
- Performance against upcoming contract for Congleton Leisure Centre
- Safe and Well Initiative – Cheshire Fire and Rescue
- Locations of vulnerable housing and crisis beds in the borough

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